

Southwest Missouri State University

In recognition and appreciation for
your completion of an intensive advisor development program
and your continuing service to SMSU students

Dr. Paul A. Rollinson, AICP

is hereby designated

Master Advisor



Kathy J. Davis

Kathy J. Davis, Director, Academic Advisement Center

John H. Kessler

John H. Kessler, President

October 16, 1998